

## Appendix 1

The DM owns an asset with liquidation value  $L$  which earns interest at the rate of return  $rr$  until the forced liquidation date in period  $T$ . We start in period 1 with a cash flow  $x_1$ . Thereafter the cash flow follows a binomial random walk: given  $x$  in period  $t$  the cash flow in period  $t+1$  is either  $x+h$  (with probability  $p$ ) or  $x-h$  (with probability  $1-p$ ).

I start with **Objective Function 1**: the maximisation of the expectation of the sum of the utilities of the payoffs (cash flow plus liquidation when it occurs).

There are various *nodes* that the DM may reach. In period 1 there is just 1; in period 2 there are 2;...; in period  $t$ , there are  $t$  of them;...; in period  $T$  there are  $T$  of them. The total number of such nodes is  $1+2+\dots+T = T(T+1)/2$ . We could refer to these nodes with a *pair* of numbers  $(t,j)$  where  $j$  goes from 1 to  $t$  in period  $t$ . A better way is to define  $k$  nodes which go sequentially from 1 to  $T(T+1)/2$ . In period 1,  $k$  is just 1; in period 2,  $k$  is 2 and 3; in period  $t$ ,  $k$  goes from  $(t-1)t/2+1$  to  $t(t+1)/2$ ; in period  $T$ ,  $k$  goes from  $(T-1)T/2+1$  to  $T(T+1)/2$ . I call the total number of  $k$  nodes *totk*. This is equal to  $T(T+1)/2$ .

At each  $k$  node there is an associated cash flow. Letting  $x_k$  denote the cash flow at the node  $k$ , we have from the binomial process we have the following Matlab code:

```
for t=2:1:T % going through the periods
    for j=1:1:t % for each period going through the j nodes
        k=(t-1)*t/2+j; % calculating the corresponding k node
        x(k)=x(1)+(t-2*j+1)*h; % calculating the cash flow at that k node
    end
end
```

Now let us find the solution for Objective Function 1, where the objective is the maximisation of the expected value of the sum of the utilities. I use the following notation.  $d_k$  is the optimal decision at node  $k$ .  $EV_k$  is the expected value of the objective function *as viewed from node k*. At this node the previous elements  $u(x_1) + u(x_2) + \dots$  are given and known and therefore do not enter the objective function.

Denote by  $lqv_k$  the liquidation value of liquidating at that node, and by  $ctv_k$  the continuation (expected) value at that node.

From node  $k$  the DM either moves Up or Down. We need to know to which  $k$  nodes these moves take us. From the tree (see Figure 1) it can be seen that if at node  $k$  in period  $t$  moving Up takes the DM to node  $k+t$  in period  $t+1$ , while moving Down takes the DM to node  $k+t+1$  in period  $t+1$ .

We work backwards starting in period  $T$ . Here there are no decisions to take and we have simply: for  $k$  between  $(T-1)T/2+1$  and  $T(T+1)/2$  that

$$(1) \quad EV_k = u(x_k + L) \quad \text{This is for the period } T \text{ nodes.}$$

Now work backwards. Here I take the general case of  $k \leq (T-1)T/2$  (that is in periods 1 through  $T-1$ ). I first write the solution in equations and then transfer it into Matlab code. The backward induction starts in period  $T-1$  and then works backwards to period 1. In period  $t$  (Note that in period  $t$  the index  $k$  takes values from  $(t-1)t/2+1$  to  $t(t+1)/2$  inclusive) the relevant equations are:

$$(2) \quad ctv_k = u(x_k) + pEV_{k+t} + (1-p)EV_{k+t+1}$$

$$(3) \quad lqv_k = u(x_k + Lrr^{T-t})$$

$$(4) \quad d_k = 1 \text{ if } ctv_k \geq lqv_k; 0 \text{ otherwise (I am assuming a DM who is indifferent continues).}$$

$$(5) EV_k = \max[ctv_k, lqv_k]$$

The Matlab code follows (note I use here a generic utility function; in the code we distinguish between CRRA and CARA).

```

for t=T-1:-1:1 % for each period working back
    for k=1+t*(t-1)/2:1:t*(t+1)/2 % for the k nodes in that period
        ctv(k)=u(x(k))+p*EV(k+t)+(1-p)*EV(k+t+1); % continuation value
        lqv(k)=u(L*(rr^(T-t))+x(k)); % liquidation value
        if lqv(k)<=ctv(k) % if continuing is better
            EV(k)=ctv(k); % the continuation value is EV
            d(k)=1; % decision is to continue
        end
        if lqv(k)>ctv(k) % if liquidating is better
            EV(k)=lqv(k); % the liquidation value is EV
            d(k)=0; % the decision is to liquidate
        end
    end
end
end

```

Now let me turn to **Objective Function 2**, where the objective function is the maximisation of the expected utility of the sum of payoffs. This means that the optimal decision at any  $k$ -node depends not only on that node but also the accumulated cash flows at that node. Note crucially that knowing one is at a particular  $k$ -node is not sufficient to know the accumulated cash flow at that node; this latter depends upon the *route* by which the DM has reached that node. For example consider  $k=5$  in  $t=3$ . This node could have been reached by going Up from period 1 to 2 and then Down from period 2 to 3; or it could have been reached by going Down from period 1 to 2 and then Up from period 2 to 3. In the former case the accumulated cash flow would be  $x_1 + (x_1+h) + x_1 = 3x_1+h$ ; in the latter case the accumulated cash flow would be  $x_1 + (x_1-h) + x_1 = 3x_1-h$ . In order to deal with this, I need to introduce what I call  $l$ -nodes, indicating not only which  $k$ -node the DM is at, but also the accumulated cash flow he or she has. I should note that two different  $l$ -nodes do not necessarily have different accumulated cash flows.

How many  $l$ -nodes are there? It can be seen from Figure 1 that in period  $t$  there are a total of  $2^{t-1}$   $l$ -nodes, half of them reached by going Up from the  $2^{t-2}$   $l$ -nodes in period  $t-1$  and half of them reached by going Down from the  $2^{t-2}$   $l$ -nodes in period  $t-1$ . So the total number of  $l$ -nodes in a tree of length  $T$  is  $1 + 2 + 2^2 + 2^3 + 2^4 + \dots + 2^{T-1} = 2^T - 1$ . We need to calculate the optimal decisions at all of these with the exception of the  $2^{T-1}$  nodes in period  $T$  where the only decision is to stop. So we have (where the subscript now is the  $l$ -node):

$$(6) d_l = 0 \text{ if } 2^{T-2} + 1 \leq l \leq 2^{T-1}.$$

Also we have (in the final period if it is reached)

$$(7) EV_l = u(X_l + L) \text{ if } 2^{T-2} + 1 \leq l \leq 2^{T-1} \text{ where } X_l \text{ denotes the accumulated cash flow at node } l, \text{ and } EV_l \text{ denotes the value of the objective function at node } l.$$

Now the optimisation procedure is straightforward. We already have the (default) decisions in the final period and the Expected Value of the objective function at each of the final period  $l$ -nodes. So we can write (recall that the vector  $up(l)$  tells us to which  $l$ -node a movement Up from node  $l$  takes the DM, and  $dn(l)$  tells us to which  $l$ -node a movement Down takes the DM from node  $l$ ):

For all the other  $l$ -nodes in periods  $t < T$  we have:

$$(8) \text{ } ctv_i = pEV_{up(l)} + (1-p)EV_{dn(l)}$$

$$(9) \text{ } lqv_i = u(X_i + Lrr^{T-t})$$

(10)  $d_i = 1$  if  $ctv_i \geq lqv_i$ ; 0 otherwise (I am assuming a DM who is indifferent continues).

$$(11) \text{ } EV_i = \max[ctv_i, lqv_i]$$

Note that in these expressions the value of  $t$  is that corresponding to the period in which that  $l$ -node is in.

Let me number the  $l$  nodes so that we have the following. I am using the numbering in the Matlab program OptStop4 in the appropriate directory.

$t$	$k$	$e(k)$ the number of $l$ nodes in the $k$ node	$l$	up $l$ node	in $k$ node	down $l$ -node	in $k$ node
1	1	1	1	2	2	3	3
2	2	1	2	4	4	6	4
	3	1	3	5	5	7	6
3	4	1	4	8	7	11	8
	5	2	5	9	8	13	9
			6	10	8	14	9
	6	1	7	12	9	15	10
4	7	1	8	16	11	20	12
	8	3	9	17	12	24	13
			10	18	12	25	13
			11	19	12	26	13
	9	3	12	21	13	28	14
			13	22	13	29	14
			14	23	13	30	14
10	1	15	27	14	31	15	
5	11	1	16	32	16	37	17
	12	4	17	33	17	44	18
			18	34	17	45	18
			19	35	17	46	18
			20	36	17	47	18
	13	6	21	38	18	52	19
			22	39	18	53	19
			23	40	18	54	19
			24	41	18	55	19
			25	42	18	56	19
			26	43	18	57	19
	14	4	27	48	19	59	20
			28	49	19	60	20
			29	50	19	61	20
			30	51	19	62	20
15	1	31	58	20	63	21	

So the implied tree and the  $j$ ,  $k$  and  $l$  nodes are as follows.

1 (1)	2 (2 to 3)	3 (4 to 7)	4 (8 to 15)	5 (16 to 31)	6 (32 to 63)
					1; 16; 32
				1; 11; 16	
			1; 7; 8		2; 17; 33, 34, 35, 36, 37
		1; 4; 4		2; 12; 17, 18, 19, 20	
	1; 2; 2		2; 8; 9, 10, 11		3; 18; 38, 39, 40, 41, 42, 43, 44, 45, 46, 47
1; 1; 1		2; 5; 5, 6		3; 13; 21, 22, 23, 24, 25, 26	
	2; 3; 3		3; 9; 12, 13, 14		4; 19; 48, 49, 50, 51, 52, 53, 54, 55, 56, 57
		3; 6; 7		4; 14; 27, 28, 29, 30	

			4; 10; 15		5; 20; 58, 59, 60, 61, 62
				5; 15; 31	
					6; 21; 63

The numbers in the top row are the  $t$ -values.

At each node, the first number is what I call the  $j$ -value; the second number is the  $k$ -node; and all the other numbers are the  $l$ -nodes. Of these other numbers, the ones in normal font are the  $l$ -nodes reached by coming DOWN from the previous period, and those in *italics* those reached by coming UP.

So if we number the  $l$  nodes this way, it is nice and simple:  $l$  goes up to  $2l$  and goes down to  $2l+1$ , for all  $l$  from 1 to  $2^{T-2}-1$  (up to the penultimate period)

Moreover the accumulated cash flow at node  $l$  is the cash flow in the associated  $k$  node plus the accumulated cash flow in the  $k$  node from where it came.

$$(12) \quad X(l) = X(l/2) + x(k) \text{ if } l \text{ is even}$$

$$(13) \quad X(l) = X((l-1)/2) + x(k) \text{ if } l \text{ is odd}$$

where  $k$  is the  $k$  node in which  $l$  is.

We should do this for all  $l$  from 2 to  $2^{T-1}$ .

Now how to find the  $k$  node in which a particular  $l$  value is. The following Matlab code appears to work (it is in *testclk.m*). Note that there are  $(t-1)!/[(j-1)!(t-j)!]$   $l$  nodes in node  $(t,j)$ . This expression is calculated using *nchoosek* in Matlab.

```
l=0;
k=0;
clk(1)=1;
for t=2:1:T
    for j=1:1:t
        k=k+1;
        nl=nchoosek(t-1,j-1);
        for ll=1:1:nl
            l=l+1;
            clk(l)=k;
        end
    end
end
```

We also need to know (see above for the liquidation values) the  $t$  node corresponding to a particular  $k$  node. Here is the Matlab code the vector *ckt*:

```
%now we need to find the t value corresponding to any k value
k=0;
for t=1:1:T
    for j=1:1:t
        k=k+1;
        ckt(k)=t;
    end
end

%this does the important stuff
for l=2^(T-1):1:2^T-1; %these are the period T nodes
    if rt==1
        EV(l)=crra(L+X(l),r);
    end
end
```

```

    if rt==2
        EV(1)=cara(L+X(1),r);
    end
end

%this is the important recursion for the other periods going backwards
% this is for a generic utility function
for t=T-1:-1:1
    for l=2^(t-1):1:2^t-1
        kk=clk(l);
        tt=ckt(kk);
        ctv(1)=p*EV(2*l)+(1-p)*EV(2*l+1);
        lqv(1)=u(L*(rr^(T-tt))+X(1));
        if lqv(1)<=ctv(1)
            EV(1)=ctv(1);
            d(1)=1;
        end
        if lqv(1)>ctv(1)
            EV(1)=lqv(1);
            d(1)=0;
        end
    end
end
end

```

Finally let me show the decisions of a DM with a **rolling strategy**. Here we assume risk-neutrality.

We need to start with the fully-optimal strategy – backwardly inducting from the end. Let us denote the *Expected Value* to the decision-maker of fully optimising if he or she is at node  $k$  by  $EV_{T,k}$  (the first argument indicating the horizon used by the decision-maker and the second the node). Let us denote by  $D_{T,k}$  the optimal decision, taking the value 1 for continuing and the value 0 for liquidating. We work backwards. I am now making the notation consistent with the Matlab code.

In  $T$  we have (ignoring the accumulated cash flows which are given and the decision-maker will get anyhow):

$$(14) \quad D_{T,k} = 0 \quad \text{for } k \text{ from } 1+(T-1)T/2 \text{ to } T(T+1)/2$$

$$(15) \quad EV_{T,k} = x_k + L \quad \text{for } k \text{ from } 1+(T-1)T/2 \text{ to } T(T+1)/2$$

Now we work *backwards*, from  $t=T-1$  to  $t=1$ , using the following recursion. Note that if the DM is at node  $k$  in period  $t$ , then going up arrives at node  $k+t$  in period  $t+1$ , and going down arrives at node  $k+t+1$  in period  $t+1$ .

$$(16) \quad D_{T,k} = 0 \text{ if } x_k + Lr^{(T-t)} > pEV_{T,k+t} + (1-p)EV_{T,k+t+1}$$

$$= 1 \text{ if } x_k + Lr^{(T-t)} \leq pEV_{T,k+t} + (1-p)EV_{T,k+t+1}$$

$$(17) \quad EV_{T,k} = \max[x_k + Lr^{(T-t)}, x_{ij} + pEV_{T,k+t} + (1-p)EV_{T,k+t+1}]$$

So we have the optimal decision at each cash flow node.

Now let us consider someone who has a rolling strategy with an horizon of  $S$  periods – so in period  $t$  works *as if* he or she *has* to liquidate in period  $t+S$  or in period  $T$  whichever is the sooner (the true liquidation date is  $T$ ). Let us use  $d_{S,T,k}$  to denote the decision of such a decision-maker at node  $k$ , the first argument indicating the rolling horizon, the second the true horizon and the third the node.

Be careful about the notation:  $D_{T,k}$  denotes the *optimal* decision at node  $k$  for an optimising decision who has to liquidate in period  $T$ . In contrast  $d_{S,T,k}$  denotes the decision at node  $k$  of a DM with a rolling horizon of  $S$  periods ahead in a problem where he/she actually has to liquidate in period  $T$  but wrongly working on the presumption that they have to liquidate  $S$  periods ahead.

It follows that we have the following results:

- (18) If  $t \geq T-S$  then  $d_{S,T,k} = D_{T,k}$  because the true horizon is within the correct horizon.
- (19) If  $t < T-S$  then  $d_{S,T,k} = D_{t+S,k}$  because the DM is optimising under the (wrong) assumption that he/she *has* to liquidate in period  $t+S$ .